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FEASIBILITY STUDY OF USING AN ALTERNATIVE FUEL IN SRILANKAN CEMENT INDUSTRY.

By
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This Thesis submitted to Department of Management of
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of requirement for Master of Business Administration in
Management of Technology.



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DECLARATION

I certify that this thesis does not incorporate without acknowledgement of any material previously submitted for a Master Degree in any University. To my best knowledge and belief It does not contain any material previously publish, written or orally communicated by another person except where due reference is made in a text.

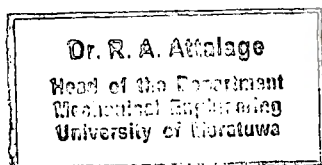


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ABSTRACT

Use of waste material as an alternative fuel in the cement industry is a global best practice. It helps cement industrialists to lower thermal energy cost drastically. Being cement industry being energy intensive, thermal energy cost accounts for 30 to 40 % of production cost. Therefore, reduction of the thermal energy cost leads for cost leadership a vital competitive priority in any industry. Some of the cement companies in a developed world achieve zero fuel cost by burning waste material as an alternative to traditional fuel. This practice helps to save scarce natural resources of fossil fuel as well as to preserve environment by disposing waste.

This study was carried out to investigate the feasibility of burning waste material in the Sri Lankan cement industry. In there is only one fully intergraded cement plant. It is Puttalam cement works that belong to HOLCIM Lanka. Puttalam plant at Holcim Lanka produces clinker out of local raw materials. It produces 20% of the countries cement requirement. Hence, this study is limited to only Puttalam cement works.

Study shows there are many types of unutilized waste materials available in Sri Lanka, which can be burnt in cement kilns as an alternative fuel. But major constraints are the loose environmental regulations over the waste and logistic problems. Because of a lean environmental regulation waste producers are not motivated to send their waste to disposal centers at their own cost. Also most of the potential waste materials are scattered in large geographical areas in a small quantities making logistic difficult and expensive.

Study shows even with these difficulties, it is economical to burn selected waste materials at cement kiln at Puttalam. But potential waste material sources are limited to few districts around Puttalam due to logistic constraints.

This also shows that the current level of technology at Puttalam plant is insufficient to burn waste material successfully. Plant needs a technological transfer in a relevant to hardware, software, humanware and inforware.

With adequate technology transfer, it is possible to burn selected available waste materials at Puttalam Plant to achieve minimum 15% thermal substitution rate. This will lead to reduction of cost of production by Rs.100/- for every ton of clinker, as plant at Puttalam produces around 500,000 Metric tons of clinker per annum. There is a potential to save minimum Rs 50 million per annum. If logistic of waste material is improved, there is a greater potential to save cost more to achieve cost leadership in a cement industry in Sri Lanka a gateway to achieve competitiveness in a industry.

But always there is a risk for future availability of waste material at zero cost. There may be demand for the waste material from other industries particularly a development of small-scale power plant. Regarding any investment over the use of alternative fuel proper risk assessment will be required

CONTENTS

		Page no
Chapter 01 – Introduction		
1.1	Research problems	03
1.2	Purpose of study	03
1.3	Objective of study	04
1.4	Scope	05
1.5	Methodology	05
1.6	Deliverable	05
1.7	Organization of the report	06
Chapter 02 – History of the Cement Industry		07
2.1	Global cement industry today	08
2.2	Cement industry in Srilanka	09
2.3	Integrated cement plants	09
2.4	Cement grinding & packing plant	09
2.5	Packing and bagging plant	10
2.6	Industry competitiveness	11
2.7	Install production capacities	11
2.8	Market share of competitive companies	12
2.9	Market segment of cement industry	13
2.10	Competitive priorities in cement industry	14
Chapter 3 – Literature Survey		
3.0	The world-class case study of burning waste	15
3.1	Plant data	15
3.2	Environmental legislation	15
3.3	Product availability specifications	15
3.4	Main Technoware in use	16
3.5	Alternative fuel – 01 – waste oil	16
3.6	Alternative fuel – 02 – Liquid fuel	18
3.7	Alternative fuel – 03 – Tyre chips & lump fuel	19
3.8	Alternative fuel – 04 – Impregnated saw dust	21
3.9	Alternative fuel – 05 – Waste plastic powder	22
3.10	Availability of potential waste material in Srilanka	24
3.11	Availability of paddy husk	24
3.12	Waste oil	31
3.13	Use marine lubricant	33
3.14	Availability of saw dust	36
3.15	Used tyres	42
3.16	Intrigrated cement plants & traditional fuel	46

Chapter 04 – Conceptual frame work & methodology use

4.0	Statement of problem	49
4.1	Conceptual model	50
4.2	Model explain	50
4.3	Waste martial usage	50
4.4	Selection of traditional fuel	51
4.5	Technological transfer	51
4.6	Definition of key variable	51
4.7	Technological transfer at firm or industry	51
4.8	Techno ware effectiveness	52
4.9	Orgoware effectiveness	52
4.10	Inforware effectiveness	52
4.11	Humanware effectiveness	53
4.12	Dependent variable	53
4.13	Thermal energy cost	53
4.14	Competitiveness	53
4.15	Measurements of key variable	53
4.16	Measurements of available waste materials	54
4.17	Measurements of technological transfer adequacy	54
4.18	Measurements of depending variable appropriate fuel mix	54
4.19	Measurements of dependent variable competitiveness	55

Chapter – 05



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Assessment of current level of technology & technological transfer Required

5.01	Present technology	57
5.1.1	In case of burning waste materials in cement kilns important parameters	58
5.1.2	Feeding assessment of waste materials feeding point in kiln system	59
5.1.3	Main burner assessment	59
5.1.4	Assessment of kiln inlet & rise duct	59
5.1.5	Assessment of process control system	60
5.1.6	Automation system	61
5.1.7	Environmental monitoring system	63
5.1.8	Assessment of competency of kiln operators	63
5.2	Technological transfer requirement to burn waste material at Puttalam Cement kiln.	64
5.2.1	Technoware requirements	64
5.2.2	Humanware transfer	64
5.2.3	Contact humanware	64
5.2.4	Support humanware	65
5.2.5	Orgoware transfer	65

5.2.6	Policy	65
5.2.7	Rules	65
5.2.8	Organizational setup	66
5.2.9	Inforware transfer	67
5.2.10	Standard operating procedure	67
5.2.11	Critical information required maintaining AFR equipment	67
5.2.12	Critical process information	68
5.2.13	Moisture content	68
5.2.14	Ash content	68
5.2.15	Combustibility	68
5.2.16	Feed fluctuation	68
5.2.17	Introduction of cold air	69
5.2.18	Impact on clinker quality	69
5.2.19	Health & safety	70
5.2.20	Environmental aspects of burning waste	70
5.2.21	Draft stack emission standard	72

Chapter – 06 Data assembling & analyzing

6.1	Data on kilns	73
6.2	Data on Rice husk	73
6.3	Data on saw dust	74
6.4	Data on waste oil	74
6.5	Data on waste tyre	75
6.6	Data analyzing (Rice husk)	76
6.7	Analysis of saw dust	78
6.8	Analysis of waste oil	79
6.9	Analysis of waste tyre	80
6.10	Appropriate fuel mix	81
6.11	Thermal energy consumption per ton of clinker by appropriate fuel mix	82

Chapter – 07 Risk analysis

7.0	Risk assessment over availability of selected waste material.	83
7.1	Rice husk	83
7.2	Risk	83
7.3	Saw dust	83
7.4	Waste tyres	83

Chapter – 08

Research findings, conclusion & recommendation	85 - 87
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Appendix – 01	Questionnaire - 01
Appendix – 02	Questionnaire - 02
Appendix -- 03	Questionnaire - 03
Appendix - 04	List of reference



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List of Abbreviation

Al ₂ O ₃	Aluminum Oxide
AR	Alumina Ratio
AFR	Alternative Fuels & Raw Materials
AF	Alternative Fuels
ASEAN	Association of South East Asian Nation
BG	Batalagoda
Br	Bromium
BW	Bandarawela
C	Carbon
CBT	Concrete base industries
CCR	Central Control Room
C ₃ A	Tri Calcium Aluminate
CEO	Chief Executive Officer
C4AF	Tetra Calcium Aluminate
Ca _o	Calcium Oxide
Cd	Cadmian
Cl	Chloride
CO	Carbon Monoxide
CO ₂	Carbon Dioxide
CR	Chromium
C2S	DI Calcium Silicate
C3S	Tr calcium Silicate
CV	Calorific Value
EMS	Environmental Monitoring System
FE ₂ O ₃	Ferrous Oxide
FF	French Frank
F	Fluoride
H	Hydrogen
H -4	Hambantota
H ₂ O	Water
HCL	Hydrochloride
Hg	Mercury
HVL	Holcim Vietnam Ltd
IO	Input/Out put
K ₂ O	Potassium Oxide
KG	Kilo Grams
KKS	Kankesanturai Cement Works
Lindel	Lindel Lanka Laboratories
LSF	Lime Saturation Factor
Mgo	Magnesium Oxide
MI	Maha Iluppallama

MJ	Mega Jules
MT	Metric Ton
N/A	Not Available
N ₂ O	Sodium Oxide
Ni	Nickel
NO	Nitrogen Oxide
NO ₂	Nitrogen Di Oxide
Nox	Oxide of Nitrogen
Ph	
PLC	Lead
	Programmable Logic Controllers
Q	Question
QTY	Quantity
Rs	Srilankan Rupees
S	Sulphur
SAARC	South Asian Association & Regional Corporation
SCCC	Siam City Cement Corporation
SPM	Suspended Particular Matter
SO ₂	Sulphur Dioxide
SO ₃	Sulphate
SR	Silica Ration
TEE	Thermal Economic Equelent
Ti	Titanium
TiO ₂	Titanium Oxide
TSP	Total Suspended Particular
TSR	Thermal Substitute Rate
U\$	American Dollars
Zn	Zinc

Table	Name	Page no
1	Global Cement Production	02
2-1	Cement demand in Srilanka	11
2-2	Install Cement Capacities in Srilanka	11
2-3	Market share of cement Companies in Srilanka	12
2-4	Cement market segment in Srilanka	13
2-5	Competitive priorities	14
3-1	Environmental legislation	15
3-2	Product quality specification	15
3-3	Chemical composition of waste oil	16
3-4	Chemical composition of waste liquid	18
3-5	Chemical composition of tyre chips	19
3-6	Chemical composition of impregnated saw dust	21
3-7	Chemical consumption of waste plastic	23
4-1	Husk contents of various rice varieties	26
4-2	Paddy production in Srilanka	27
4-3	Paddy husk availability in Srilanka	27
4-4	Paddy production in Srilanka in district basis	28
4-5	Rice mills in Srilanka	29
4-6	Mill clusters at Anuradhapura & Polonnaruwa	30
4.7	Calorific value & element compositions of rice husk	31
4.8	Chemical analysis of rice husk	32
4.9	Waste oil sources	32
4.10	Waste oil segment	34
4.11	Waste oil generation stations	34
4.12	Lubricant consumption in various segment	34
4.13	Waste oil availability in major manufacturing	35
4.14	Kandy-Matale mill clusters	38
4.15	Moratuwa-Moratumulla cluster	39
4.16	Kuliyapitiya saw mill cluster	40
4.17	Calorific value & elementary consumption of saw dust	42
4.18	Calorific value of saw dust at various moisture content	42
4.19	Local tyre production details	43
4.20	Tyre import to Srilanka	44
4.21	Total tyre supply to Srilanka	44
4-22	Constituents of waste tyre	45
4-23	Chemical analysis of waste tyres	45
4-24	Clinker production at Holcim (Lanka) Limited	46
4-25	Specification of the Coal	47